

# Return of Organization Exempt From Income Tax

## 2021

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

**A** For the **2021** calendar year, or tax year beginning , **2021**, and ending , **20**

**B** Check if applicable:  
 Address change  
 Name change  
 Initial return  
 Final return/terminated  
 Amended return  
 Application pending

**C** Name of organization: **NATIONAL ORGANIZATION FOR MARRIAGE**  
 Doing business as \_\_\_\_\_  
 Number and street (or P.O. box if mail is not delivered to street address) Room/suite  
**934 NORTH MAIN STREET**  
 City or town, state or province, country, and ZIP or foreign postal code  
**Rockford, IL 61103**

**D** Employer identification number  
**26-0240498**

**E** Telephone number \_\_\_\_\_

**G** Gross receipts  
 \$ **193,830**

**H(a)** Is this a group return for subordinates?  Yes  No  
**H(b)** Are all subordinates included?  Yes  No  
 If "No," attach a list. See instructions  
**H(c)** Group exemption number ▶ \_\_\_\_\_

**I** Tax-exempt status:  501(c)(3)  501(c) ( **4** ) ◀ (insert no.)  4947(a)(1) or  527

**J** Website: ▶ **N/A**

**K** Form of organization:  Corporation  Trust  Association  Other ▶

**L** Year of formation: **2007** **M** State of legal domicile: **VA**

### Part I Summary

|   |  |                           |                                |
|---|--|---------------------------|--------------------------------|
| <b>Activities &amp; Governance</b>  | <b>1</b> Briefly describe the organization's mission or most significant activities: <b>THE MISSION OF THE ORGANIZATION IS TO PROVIDE FOR EDUCATIONAL OUTREACH AND PROTECT MARRIAGE AS THE UNION OF HUSBAND AND WIFE AND THE NATURAL FAMILY THAT SPRINGS THEREFROM AS WELL AS THE RIGHTS OF THE FAITH TRADITIONS THAT SUPPORT AND SUSTAIN THIS MARRIAGE CULTURE.</b> |                           |                                |
|   | <b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.   |                           |                                |
|   | <b>3</b> Number of voting members of the governing body (Part VI, line 1a)   | <b>3</b>                  | <b>5</b>                       |
|   | <b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)   | <b>4</b>                  | <b>5</b>                       |
|   | <b>5</b> Total number of individuals employed in calendar year 2021 (Part V, line 2a)  | <b>5</b>                  | <b>2</b>                       |
|   | <b>6</b> Total number of volunteers (estimate if necessary)  | <b>6</b>                  |                                |
|   | <b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12   | <b>7a</b>                 | <b>0</b>                       |
| <b>b</b> Net unrelated business taxable income from Form 990-T, Part I, line 11     | <b>7b</b>  | <b>0</b>                  |                                |
| <b>Revenue</b>  | <b>8</b> Contributions and grants (Part VIII, line 1h)   | Prior Year                | Current Year<br><b>193,830</b> |
|   | <b>9</b> Program service revenue (Part VIII, line 2g)  |                           | <b>0</b>                       |
|   | <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)  |                           | <b>0</b>                       |
|   | <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |                           | <b>0</b>                       |
|   | <b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)   |                           | <b>193,830</b>                 |
| <b>Expenses</b>   | <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)   |                           | <b>0</b>                       |
|   | <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)  |                           | <b>0</b>                       |
|   | <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  |                           | <b>128,772</b>                 |
|   | <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)   |                           | <b>0</b>                       |
|   | <b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>6,652</b>  |                           |                                |
|   | <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)   |                           | <b>73,762</b>                  |
| <b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) |  | <b>202,534</b>            |                                |
| <b>19</b> Revenue less expenses. Subtract line 18 from line 12                      |  | <b>(8,704)</b>            |                                |
| <b>Net Assets or Fund Balances</b>  | <b>20</b> Total assets (Part X, line 16)   | Beginning of Current Year | End of Year<br><b>142,778</b>  |
|   | <b>21</b> Total liabilities (Part X, line 26)  | <b>109,798</b>            | <b>398,207</b>                 |
|   | <b>22</b> Net assets or fund balances. Subtract line 21 from line 20   | <b>356,523</b>            | <b>(255,429)</b>               |

### Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign Here**

**BRIAN BROWN** *Brian S. Brown* November 14, 2022  
 Signature of officer Date

**BRIAN BROWN**  
 Type or print name and title

**Paid Preparer Use Only**

Print/Type preparer's name: **John G Brown CPA** Preparer's signature: \_\_\_\_\_ Date: **11-15-2022** Check  if self-employed PTIN: **P01429827**

Firm's name ▶ **John G Brown CPA** Firm's EIN ▶ \_\_\_\_\_  
 Firm's address ▶ \_\_\_\_\_ Phone no. \_\_\_\_\_

May the IRS discuss this return with the preparer shown above? See instructions  Yes  No

For Paperwork Reduction Act Notice, see the separate instructions.

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission: THE MISSION OF THE ORGANIZATION IS TO PROVIDE FOR EDUCATIONAL OUTREACH AND PROTECT MARRIAGE AS THE UNION OF HUSBAND AND WIFE AND THE NATURAL FAMILY THAT SPRINGS THEREFROM AS WELL AS THE RIGHTS OF THE FAITH TRADITIONS THAT SUPPORT AND SUSTAIN THIS MARRIAGE CULTURE.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 174,437 including grants of \$ ) (Revenue \$ ) DURING 2020, THE ORGANIZATION CONDUCTED POLITICAL ADVOCACY AND INTERVENTION TO ENCOURAGE PRO-MARRIAGE VOTER ENGAGEMENT FOR THE ELECTION OF POSITIVE CANDIDATES AND THE PASSAGE OF LEGISLATION TO PROTECT MARRIAGE AND THE FAITH COMMUNITIES THAT SUSTAIN IT. THIS INCLUDED THE PLACEMENT OF FLIERS, DIRECT MAIL PIECES, TELEVISION, RADIO, AND PRINT ADVERTISEMENTS TARGETING AUTOMATED PHONE CALLS AND REGULAR EMAIL COMMUNICATIONS WITH CONSTITUENTS. IN ADDITION, ONLINE ADVOCACY TOOLS WERE REGULARLY MAINTAINED AND DEPLOYED TO ENABLE CONSTITUENTS TO DIRECTLY ENGAGE WITH CANDIDATES OR ELECTED OFFICIALS ON THE ISSUE OF MARRIAGE DURING 2020. THE ORGANIZATION PRODUCED REGULAR COMMUNICATIONS INCLUDING A WEEKLY E-NEWSLETTER AND DIRECTLY MAIL NEWSLETTERS TO KEEP THE PUBLIC INFORMED ABOUT THE MARRIAGE DEBATE. THIS INCLUDED CONCERTED PUBLIC RELATIONS EFFORTS EMPLOYING THE ASSISTANCE OF SEVERAL VENDORS TO TARGET AND CAPITALIZE UPON EARNED MEDIA OPPORTUNITIES IN MAJOR OUTLETS.

4b (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 174,437

**Part IV Checklist of Required Schedules**

|     |  | Yes | No |
|-----|--|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A . . . . .</i>   |     | X  |
| 2   | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions . . . . .  |     | X  |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I . . . . .</i>  |     | X  |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II . . . . .</i>   |     |    |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III . . . . .</i>  |     | X  |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I . . . . .</i>  |     | X  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II . . . . .</i>  |     | X  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III . . . . .</i>   |     | X  |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV . . . . .</i>            |     | X  |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V . . . . .</i>  |     | X  |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.  |     |    |
| a   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI . . . . .</i>   | X   |    |
| b   | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII . . . . .</i>  |     | X  |
| c   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII . . . . .</i>  |     | X  |
| d   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX . . . . .</i>   | X   |    |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X . . . . .</i>   | X   |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X . . . . .</i>  |     | X  |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII . . . . .</i>  |     | X  |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional . . . . .</i>   |     | X  |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E . . . . .</i>   |     | X  |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? . . . . .  |     | X  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV . . . . .</i> |     | X  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV . . . . .</i>  |     | X  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV . . . . .</i>  |     | X  |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I See instructions . . . . .</i>   |     | X  |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II . . . . .</i>  |     | X  |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III . . . . .</i>  |     | X  |
| 20a | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H . . . . .</i>   |     | X  |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . . . . .   |     |    |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II . . . . .</i>   |     | X  |

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question number, Question text, Yes, No. Rows 22-38 covering various organizational requirements.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V [ ]

Table with 3 columns: Question number, Question text, Yes, No. Rows 1a-1c regarding Form 1096, Form W-2G, and backup withholding rules.

| Part V Statements Regarding Other IRS Filings and Tax Compliance (continued) |  |     |   | Yes | No |
|--|--|-----|---|-----|----|
| 2a   | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . .  | 2a  | 2 |     |    |
| b  | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . . . . .<br><b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.                 | 2b  |   | X   |    |
| 3a   | Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . .  | 3a  |   |     | X  |
| b  | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O . . . . .  | 3b  |   |     |    |
| 4a   | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .         | 4a  |   |     | X  |
| b  | If "Yes," enter the name of the foreign country ▶ _____<br>See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).   |     |   |     |    |
| 5a   | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . .  | 5a  |   |     | X  |
| b  | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? . . . . .   | 5b  |   |     | X  |
| c  | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? . . . . .  | 5c  |   |     |    |
| 6a   | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . .  | 6a  |   |     | X  |
| b  | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .  | 6b  |   |     |    |
| 7  | <b>Organizations that may receive deductible contributions under section 170(c).</b>   |     |   |     |    |
| a  | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .  | 7a  |   |     |    |
| b  | If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .  | 7b  |   |     |    |
| c  | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .   | 7c  |   |     |    |
| d  | If "Yes," indicate the number of Forms 8282 filed during the year. . . . .   | 7d  |   |     |    |
| e  | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .  | 7e  |   |     |    |
| f  | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .   | 7f  |   |     |    |
| g  | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .   | 7g  |   |     |    |
| h  | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .   | 7h  |   |     |    |
| 8  | <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? . . . . .   | 8   |   |     |    |
| 9  | <b>Sponsoring organizations maintaining donor advised funds.</b>   |     |   |     |    |
| a  | Did the sponsoring organization make any taxable distributions under section 4966? . . . . .   | 9a  |   |     |    |
| b  | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . . .  | 9b  |   |     |    |
| 10   | <b>Section 501(c)(7) organizations.</b> Enter:   |     |   |     |    |
| a  | Initiation fees and capital contributions included on Part VIII, line 12 . . . . .   | 10a |   |     |    |
| b  | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . . . .  | 10b |   |     |    |
| 11   | <b>Section 501(c)(12) organizations.</b> Enter:  |     |   |     |    |
| a  | Gross income from members or shareholders . . . . .  | 11a |   |     |    |
| b  | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) . . . . .   | 11b |   |     |    |
| 12a  | <b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? . . . . .  | 12a |   |     |    |
| b  | If "Yes," enter the amount of tax-exempt interest received or accrued during the year . . . . .  | 12b |   |     |    |
| 13   | <b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>  |     |   |     |    |
| a  | Is the organization licensed to issue qualified health plans in more than one state? . . . . .<br><b>Note:</b> See the instructions for additional information the organization must report on Schedule O.   | 13a |   |     |    |
| b  | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . .  | 13b |   |     |    |
| c  | Enter the amount of reserves on hand . . . . .   | 13c |   |     |    |
| 14a  | Did the organization receive any payments for indoor tanning services during the tax year? . . . . .   | 14a |   |     | X  |
| b  | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O . . . . .  | 14b |   |     |    |
| 15   | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? . . . . .<br>If "Yes," see instructions and file Form 4720, Schedule N.                           | 15  |   |     | X  |
| 16   | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? . . . . .<br>If "Yes," complete Form 4720, Schedule O.   | 16  |   |     | X  |
| 17   | <b>Section 501(c)(21) organizations.</b> Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? . . . . .<br>If "Yes," complete Form 6069. | 17  |   |     |    |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 5 columns: Question ID, Question Text, Yes, No. Rows include 1a, 1b, 2, 3, 4, 5, 6, 7a, 7b, 8a, 8b, 9.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 5 columns: Question ID, Question Text, Yes, No. Rows include 10a, 10b, 11a, 11b, 12a, 12b, 12c, 13, 14, 15a, 15b, 16a, 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records

BRIAN S. BROWN (888) 894-3604, 934 NORTH MAIN STREET, Rockford, IL 61103

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title          | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        |   | (D)<br>Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E)<br>Reportable compensation from related organizations W-2/1099-MISC/1099-NEC | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--------------------------------|--|---|-----------------------|---------|--------------|------------------------------|--------|---|---|--|---|
|                                |  | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |   |   |  |   |
| (1) ROB SIEDLECKI<br>DIRECTOR  |  | X   |                       |         |              |                              |        | 0 | 0   | 0  |   |
| (2) FRANK SCHUBERT<br>DIRECTOR |  | X   |                       |         |              |                              |        | 0 | 0   | 0  |   |
| (3) BRIAN S. BROWN<br>DIRECTOR | 30.00  | X   |                       |         |              |                              |        | 0 | 0   | 0  |   |
| (4)                            |  |   |                       |         |              |                              |        |   |   |  |   |
| (5)                            |  |   |                       |         |              |                              |        |   |   |  |   |
| (6)                            |  |   |                       |         |              |                              |        |   |   |  |   |
| (7)                            |  |   |                       |         |              |                              |        |   |   |  |   |
| (8)                            |  |   |                       |         |              |                              |        |   |   |  |   |
| (9)                            |  |   |                       |         |              |                              |        |   |   |  |   |
| (10)                           |  |   |                       |         |              |                              |        |   |   |  |   |
| (11)                           |  |   |                       |         |              |                              |        |   |   |  |   |
| (12)                           |  |   |                       |         |              |                              |        |   |   |  |   |
| (13)                           |  |   |                       |         |              |                              |        |   |   |  |   |
| (14)                           |  |   |                       |         |              |                              |        |   |   |  |   |

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

| (A)<br>Name and title  | (B)<br>Average hours per week per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|---|-----------------------|---------|--------------|------------------------------|--------|---|--|---|
|  |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |   |  |   |
| (15) -----   |   |   |                       |         |              |                              |        |   |  |   |
| (16) -----   |   |   |                       |         |              |                              |        |   |  |   |
| (17) -----   |   |   |                       |         |              |                              |        |   |  |   |
| (18) -----   |   |   |                       |         |              |                              |        |   |  |   |
| (19) -----   |   |   |                       |         |              |                              |        |   |  |   |
| (20) -----   |   |   |                       |         |              |                              |        |   |  |   |
| (21) -----   |   |   |                       |         |              |                              |        |   |  |   |
| (22) -----   |   |   |                       |         |              |                              |        |   |  |   |
| (23) -----   |   |   |                       |         |              |                              |        |   |  |   |
| (24) -----   |   |   |                       |         |              |                              |        |   |  |   |
| (25) -----   |   |   |                       |         |              |                              |        |   |  |   |
| <b>1b Subtotal</b> . . . . .   |   |   |                       |         |              |                              |        |   |  |   |
| <b>c Total from continuation sheets to Part VII, Section A</b> . . . . . |   |   |                       |         |              |                              |        |   |  |   |
| <b>d Total (add lines 1b and 1c)</b> . . . . .                           |   |   |                       |         |              |                              | 0      | 0   | 0  |   |

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **▶** 0

|  | Yes | No |
|--|-----|----|
| <b>3</b> Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .  |     | X  |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . |     | X  |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       |     | X  |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address | (B)<br>Description of services | (C)<br>Compensation |
|----------------------------------|--------------------------------|---------------------|
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **▶**



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

|   |  |   | (A)<br>Total revenue | (B)<br>Related or exempt<br>function revenue | (C)<br>Unrelated<br>business revenue | (D)<br>Revenue excluded<br>from tax under<br>sections 512-514 |  |   |
|---|--|---|----------------------|--|--------------------------------------|---|--|---|
| Contributions, Gifts, Grants<br>and Other Similar Amounts | 1a   | Federated campaigns . . . . .   | 1a                   |  |                                      |   |  |   |
|   | b  | Membership dues . . . . .   | 1b                   |  |                                      |   |  |   |
|   | c  | Fundraising events . . . . .  | 1c                   |  |                                      |   |  |   |
|   | d  | Related organizations . . . . .   | 1d                   |  |                                      |   |  |   |
|   | e  | Government grants (contributions) . .   | 1e                   |  |                                      |   |  |   |
|   | f  | All other contributions, gifts, grants,<br>and similar amounts not included above   | 1f                   | 193,830                                      |                                      |   |  |   |
|   | g  | Noncash contributions included in<br>lines 1a-1f . . . . .  | 1g                   | \$   |                                      |   |  |   |
|   | h  | <b>Total.</b> Add lines 1a-1f . . . . . ▶   |                      | 193,830                                      |                                      |   |  |   |
| Program Service<br>Revenue                                | 2a   | _____   | Business Code        |  |                                      |   |  |   |
|   | b  | _____   |                      |  |                                      |   |  |   |
|   | c  | _____   |                      |  |                                      |   |  |   |
|   | d  | _____   |                      |  |                                      |   |  |   |
|   | e  | _____   |                      |  |                                      |   |  |   |
|   | f  | All other program service revenue . . . . .   |                      |  |                                      |   |  |   |
|   | g  | <b>Total.</b> Add lines 2a-2f . . . . . ▶   |                      |  |                                      |   |  |   |
| Other Revenue   | 3  | Investment income (including dividends, interest, and<br>other similar amounts) . . . . . ▶   |                      |  |                                      |   |  |   |
|   | 4  | Income from investment of tax-exempt bond proceeds . . . ▶  |                      |  |                                      |   |  |   |
|   | 5  | Royalties . . . . . ▶   |                      |  |                                      |   |  |   |
|   | 6a   | Gross rents . . . . .   | 6a                   | (i) Real                                     |                                      |   |  |   |
|   |  |   |                      | (ii) Personal                                |                                      |   |  |   |
|   |  |   |                      | 6b   |                                      |   |  | Less: rental expenses . . . . .                           |
|   |  |   |                      | 6c   |                                      |   |  | Rental income or (loss)                                   |
|   | d  | Net rental income or (loss) . . . . . ▶   |                      |  |                                      |   |  |   |
|   | 7a   | Gross amount from<br>sales of assets<br>other than inventory  | 7a                   | (i) Securities                               |                                      |   |  |   |
|   |  |   |                      | (ii) Other                                   |                                      |   |  |   |
|   |  |   |                      | 7b   |                                      |   |  | Less: cost or other basis<br>and sales expenses . . . . . |
|   |  |   |                      | 7c   |                                      |   |  | Gain or (loss) . . . . .                                  |
|   | d  | Net gain or (loss) . . . . . ▶  |                      |  |                                      |   |  |   |
|   | 8a   | Gross income from fundraising<br>events (not including \$ _____<br>of contributions reported on line<br>1c). See Part IV, line 18 . . . . . | 8a                   |  |                                      |   |  |   |
|   | b  | Less: direct expenses . . . . .   | 8b                   |  |                                      |   |  |   |
| c   | Net income or (loss) from fundraising events . . . . . ▶               |   |                      |  |                                      |   |  |   |
| 9a  | Gross income from gaming<br>activities, See Part IV, line 19 . . . . . | 9a  |                      |  |                                      |   |  |   |
| b   | Less: direct expenses . . . . .  | 9b  |                      |  |                                      |   |  |   |
| c   | Net income or (loss) from gaming activities . . . . . ▶                |   |                      |  |                                      |   |  |   |
| 10a   | Gross sales of inventory, less<br>returns and allowances . . . . .     | 10a   |                      |  |                                      |   |  |   |
| b   | Less: cost of goods sold . . . . .                                     | 10b   |                      |  |                                      |   |  |   |
| c   | Net income or (loss) from sales of inventory . . . . . ▶               |   |                      |  |                                      |   |  |   |
| Miscellaneous<br>Revenue                                  | 11a  | _____   | Business Code        |  |                                      |   |  |   |
|   | b  | _____   |                      |  |                                      |   |  |   |
|   | c  | _____   |                      |  |                                      |   |  |   |
|   | d  | All other revenue . . . . .   |                      |  |                                      |   |  |   |
|   | e  | <b>Total.</b> Add lines 11a-11d . . . . . ▶   |                      |  |                                      |   |  |   |
| 12  | <b>Total revenue.</b> See instructions . . . . . ▶                     |   | 193,830              | 0  | 0                                    | 0   |  |   |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

| <b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b> |   | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|---|---|-----------------------|---------------------------------|--|-----------------------------|
| 1   | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . .  |                       |                                 |  |                             |
| 2   | Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .   |                       |                                 |  |                             |
| 3   | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 . . . .  |                       |                                 |  |                             |
| 4   | Benefits paid to or for members . . . . .   |                       |                                 |  |                             |
| 5   | Compensation of current officers, directors, trustees, and key employees . . . . .  | 26,250                | 20,000                          | 4,000                                  | 2,250                       |
| 6   | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .   |                       |                                 |  |                             |
| 7   | Other salaries and wages . . . . .  | 84,911                | 72,911                          | 12,000                                 |                             |
| 8   | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . .  |                       |                                 |  |                             |
| 9   | Other employee benefits . . . . .   | 2,000                 | 2,000                           |  |                             |
| 10  | Payroll taxes . . . . .   | 15,611                | 9,000                           | 4,000                                  | 2,611                       |
| 11  | Fees for services (nonemployees):   |                       |                                 |  |                             |
| a   | Management . . . . .  |                       |                                 |  |                             |
| b   | Legal . . . . .   |                       |                                 |  |                             |
| c   | Accounting . . . . .  |                       |                                 |  |                             |
| d   | Lobbying . . . . .  |                       |                                 |  |                             |
| e   | Professional fundraising services. See Part IV, line 17 .   |                       |                                 |  |                             |
| f   | Investment management fees . . . . .  |                       |                                 |  |                             |
| g   | Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) . .  |                       |                                 |  |                             |
| 12  | Advertising and promotion . . . . .   |                       |                                 |  |                             |
| 13  | Office expenses . . . . .   | 24,472                | 24,472                          |  |                             |
| 14  | Information technology . . . . .  | 8,072                 | 8,072                           |  |                             |
| 15  | Royalties . . . . .   |                       |                                 |  |                             |
| 16  | Occupancy . . . . .   |                       |                                 |  |                             |
| 17  | Travel . . . . .  | 14,712                | 14,712                          |  |                             |
| 18  | Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .  |                       |                                 |  |                             |
| 19  | Conferences, conventions, and meetings . . . . .  |                       |                                 |  |                             |
| 20  | Interest . . . . .  |                       |                                 |  |                             |
| 21  | Payments to affiliates . . . . .  |                       |                                 |  |                             |
| 22  | Depreciation, depletion, and amortization . . . . .   |                       |                                 |  |                             |
| 23  | Insurance . . . . .   |                       |                                 |  |                             |
| 24  | Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)   |                       |                                 |  |                             |
| a   | <b>DIRECT MAIL</b>  | 6,791                 | 5,000                           |  | 1,791                       |
| b   | <b>OUTSIDE SERVICES</b>   | 18,270                | 18,270                          |  |                             |
| c   | <b>BANK CHARGES</b>   | 1,445                 |                                 | 1,445                                  |                             |
| d   |   |                       |                                 |  |                             |
| e   | All other expenses _____  |                       |                                 |  |                             |
| 25  | <b>Total functional expenses.</b> Add lines 1 through 24e. .  | 202,534               | 174,437                         | 21,445                                 | 6,652                       |
| 26  | <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) . . . . . |                       |                                 |  |                             |

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

|                             |  | (A)   |           | (B)         |           |       |
|-----------------------------|--|---|-----------|-------------|-----------|-------|
|                             |  | Beginning of year   |           | End of year |           |       |
| Assets                      | 1  | Cash - non-interest-bearing   | (26,727)  | 1           | (21,665)  |       |
|                             | 2  | Savings and temporary cash investments  |           | 2           |           |       |
|                             | 3  | Pledges and grants receivable, net  |           | 3           |           |       |
|                             | 4  | Accounts receivable, net  |           | 4           |           |       |
|                             | 5  | Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons |           | 5           |           |       |
|                             | 6  | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)   |           | 6           |           |       |
|                             | 7  | Notes and loans receivable, net   |           | 7           |           |       |
|                             | 8  | Inventories for sale or use   |           | 8           |           |       |
|                             | 9  | Prepaid expenses and deferred charges   |           | 9           |           |       |
|                             | 10a  | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D   | 10a       | 28,716      |           |       |
|                             | b  | Less: accumulated depreciation  | 10b       | 26,362      | 10c       | 2,354 |
|                             | 11   | Investments - publicly traded securities  |           | 11          |           |       |
|                             | 12   | Investments - other securities. See Part IV, line 11  |           | 12          |           |       |
|                             | 13   | Investments - program-related. See Part IV, line 11   |           | 13          |           |       |
|                             | 14   | Intangible assets   |           | 14          |           |       |
|                             | 15   | Other assets. See Part IV, line 11  | 134,171   | 15          | 162,089   |       |
| 16                          | <b>Total assets.</b> Add lines 1 through 15 (must equal line 33)   | 109,798   | 16        | 142,778     |           |       |
| Liabilities                 | 17   | Accounts payable and accrued expenses   | 114,979   | 17          | 94,596    |       |
|                             | 18   | Grants payable  |           | 18          |           |       |
|                             | 19   | Deferred revenue  |           | 19          |           |       |
|                             | 20   | Tax-exempt bond liabilities   |           | 20          |           |       |
|                             | 21   | Escrow or custodial account liability. Complete Part IV of Schedule D   |           | 21          |           |       |
|                             | 22   | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons      |           | 22          |           |       |
|                             | 23   | Secured mortgages and notes payable to unrelated third parties  |           | 23          |           |       |
|                             | 24   | Unsecured notes and loans payable to unrelated third parties  |           | 24          |           |       |
|                             | 25   | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D   | 241,544   | 25          | 303,611   |       |
|                             | 26   | <b>Total liabilities.</b> Add lines 17 through 25   | 356,523   | 26          | 398,207   |       |
| Net Assets or Fund Balances | <b>Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.</b> |   |           |             |           |       |
|                             | 27   | Net assets without donor restrictions   | (246,725) | 27          | (255,429) |       |
|                             | 28   | Net assets with donor restrictions  |           | 28          |           |       |
|                             | <b>Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.</b>          |   |           |             |           |       |
|                             | 29   | Capital stock or trust principal, or current funds  |           | 29          |           |       |
|                             | 30   | Paid-in or capital surplus, or land, building, or equipment fund  |           | 30          |           |       |
|                             | 31   | Retained earnings, endowment, accumulated income, or other funds  |           | 31          |           |       |
|                             | 32   | <b>Total net assets or fund balances</b>  | (246,725) | 32          | (255,429) |       |
| 33                          | <b>Total liabilities and net assets/fund balances</b>  | 109,798   | 33        | 142,778     |           |       |

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

|           |  |           |           |
|-----------|--|-----------|-----------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)  | <b>1</b>  | 193,830   |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)   | <b>2</b>  | 202,534   |
| <b>3</b>  | Revenue less expenses. Subtract line 2 from line 1   | <b>3</b>  | (8,704)   |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                      | <b>4</b>  | (246,725) |
| <b>5</b>  | Net unrealized gains (losses) on investments   | <b>5</b>  |           |
| <b>6</b>  | Donated services and use of facilities   | <b>6</b>  |           |
| <b>7</b>  | Investment expenses  | <b>7</b>  |           |
| <b>8</b>  | Prior period adjustments   | <b>8</b>  |           |
| <b>9</b>  | Other changes in net assets or fund balances (explain on Schedule O)   | <b>9</b>  | 0         |
| <b>10</b> | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) | <b>10</b> | (255,429) |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

|           |   | Yes | No |
|-----------|---|-----|----|
| <b>1</b>  | Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.   |     |    |
| <b>2a</b> | Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |     | X  |
| <b>b</b>  | Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                           |     | X  |
| <b>c</b>  | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.   |     |    |
| <b>3a</b> | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?  |     | X  |
| <b>b</b>  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits  |     |    |

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

2021

Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Table with 2 columns: Name of the organization (NATIONAL ORGANIZATION FOR MARRIAGE) and Employer identification number (26-0240498)

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question number, (a) Donor advised funds, (b) Funds and other accounts. Includes questions 1-6 regarding donor advised funds.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question number, description, and Yes/No checkboxes. Includes questions 1-9 regarding conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question number, description, and Yes/No checkboxes. Includes questions 1a, 1b, 2, 2a, 2b regarding art and historical treasures.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange programs
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . . .  Yes  No

**Part IV Escrow and Custodial Arrangements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . .  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |   | Amount |
|---|--------|
| c Beginning balance . . . . .             | 1c     |
| d Additions during the year . . . . .     | 1d     |
| e Distributions during the year . . . . . | 1e     |
| f Ending balance . . . . .                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . . .  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII . . . . .

**Part V Endowment Funds.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance . . . . .                     |                  |                |                    |                      |                     |
| b Contributions . . . . .                                  |                  |                |                    |                      |                     |
| c Net investment earnings, gains, and losses . . . . .     |                  |                |                    |                      |                     |
| d Grants or scholarships . . . . .                         |                  |                |                    |                      |                     |
| e Other expenditures for facilities and programs . . . . . |                  |                |                    |                      |                     |
| f Administrative expenses . . . . .                        |                  |                |                    |                      |                     |
| g End of year balance . . . . .                            |                  |                |                    |                      |                     |

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment ▶ \_\_\_\_\_ %
  - b Permanent endowment ▶ \_\_\_\_\_ %
  - c Term endowment ▶ \_\_\_\_\_ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.

- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |  | Yes    | No |
|--|--------|----|
| (i) Unrelated organizations . . . . .  | 3a(i)  |    |
| (ii) Related organizations . . . . .   | 3a(ii) |    |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? . . . . . | 3b     |    |

4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property  | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land . . . . .  |                                      |                                 |                              |                |
| b Buildings . . . . .  |                                      |                                 |                              |                |
| c Leasehold improvements . . . . .   |                                      |                                 |                              |                |
| d Equipment . . . . .  |                                      | 28,716                          | 26,362                       | 2,354          |
| e Other . . . . .  |                                      |                                 |                              |                |
| <b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) . . . . . ▶ |                                      |                                 |                              | 2,354          |

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security)              | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|--|----------------|--|
| (1) Financial derivatives . . . . .  |                |  |
| (2) Closely-held equity interests . . . . .  |                |  |
| (3) Other _____  |                |  |
| (A) _____  |                |  |
| (B) _____  |                |  |
| (C) _____  |                |  |
| (D) _____  |                |  |
| (E) _____  |                |  |
| (F) _____  |                |  |
| (G) _____  |                |  |
| (H) _____  |                |  |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 12.). . . . . ▶ |                |  |

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment  | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|--|----------------|--|
| (1) _____  |                |  |
| (2) _____  |                |  |
| (3) _____  |                |  |
| (4) _____  |                |  |
| (5) _____  |                |  |
| (6) _____  |                |  |
| (7) _____  |                |  |
| (8) _____  |                |  |
| (9) _____  |                |  |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 13.). . . . . ▶ |                |  |

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description  | (b) Book value |
|--|----------------|
| (1) <del>SECURITY DEPOSITS</del>   | 3,756          |
| (2) <del>OTHER</del>   | 43             |
| (3) <del>LOANS RECEIVABLE</del>  | 158,290        |
| (4) _____  |                |
| (5) _____  |                |
| (6) _____  |                |
| (7) _____  |                |
| (8) _____  |                |
| (9) _____  |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.). . . . . ▶ | 162,089        |

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability  | (b) Book value |  |
|--|----------------|--|
| (1) Federal income taxes   |                |  |
| (2) <del>LOANS PAYABLE</del>   | 303,611        |  |
| (3) _____  |                |  |
| (4) _____  |                |  |
| (5) _____  |                |  |
| (6) _____  |                |  |
| (7) _____  |                |  |
| (8) _____  |                |  |
| (9) _____  |                |  |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.). . . . . ▶ | 303,611        |  |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII. . . . .

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include descriptions, sub-row labels (2a-2d, 4a-4b), and total labels (1, 2e, 3, 4c, 5).

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include descriptions, sub-row labels (2a-2d, 4a-4b), and total labels (1, 2e, 3, 4c, 5).

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Series of horizontal lines provided for entering supplemental information.



**SCHEDULE O  
(Form 990)**

**Supplemental Information to Form 990 or 990-EZ**

OMB No. 1545-0047

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

**2021**

Department of the Treasury  
Internal Revenue Service

▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

**Open to Public  
Inspection**

Name of the organization

NATIONAL ORGANIZATION FOR MARRIAGE

Employer identification number

26-0240498

**01. Form 990 governing body review (Part VI, line 11)**

NO REVIEW WAS CONDUCTED OR WILL BE CONDUCTED.

**02. CEO, executive director, top management comp (Part VI, line 15a)**

GOVERNING BOARD PERIODICALLY REVIEWS COMPENSATION LEVEL OF ANY PAID OFFICERS OF DIRECTORS.

**03. Governing documents, etc, available to public (Part VI, line 19)**

DOCUMENTS ARE AVAILABLE UPON REQUEST.

**SCHEDULE R  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

**Open to Public  
Inspection**

Name of the organization

**NATIONAL ORGANIZATION FOR MARRIAGE**

Employer identification number

**26-0240498**

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

|     | (a)<br>Name, address, and EIN (if applicable) of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|-----|---|-------------------------|--|---------------------|---------------------------|----------------------------------|
| (1) |   |                         |  |                     |                           |                                  |
| (2) |   |                         |  |                     |                           |                                  |
| (3) |   |                         |  |                     |                           |                                  |
| (4) |   |                         |  |                     |                           |                                  |
| (5) |   |                         |  |                     |                           |                                  |

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

|     | (a)<br>Name, address, and EIN of related organization                                    | (b)<br>Primary activity                 | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Sec. 512(b)(13) controlled entity? |          |
|-----|--|---|--|----------------------------|---|----------------------------------|---|----------|
|     |  |   |  |                            |   |                                  | Yes                                       | No       |
| (1) | <b>NATION FOR MARRIAGE EDUCATION FDN,<br/>93 NORTH MAIN STREET<br/>Rockford IL 61103</b> | <b>EDUCATION ON<br/>MARRIAGE ISSUES</b> | <b>VA</b>  | <b>501C3</b>               | <b>N/A</b>  |                                  |   | <b>X</b> |
| (2) |  |   |  |                            |   |                                  |   |          |
| (3) |  |   |  |                            |   |                                  |   |          |
| (4) |  |   |  |                            |   |                                  |   |          |
| (5) |  |   |  |                            |   |                                  |   |          |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

EEA

**Part III**

**Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Direct controlling entity | (e)<br>Predominant income (related, unrelated, excluded from tax under sections 512-514) | (f)<br>Share of total income | (g)<br>Share of end-of-year assets | (h)<br>Disproportionate allocations? |    | (i)<br>Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (j)<br>General or managing partner? |    | (k)<br>Percentage ownership |
|---|-------------------------|--|----------------------------------|--|------------------------------|------------------------------------|--------------------------------------|----|--|-------------------------------------|----|-----------------------------|
|   |                         |  |                                  |  |                              |                                    | Yes                                  | No |  | Yes                                 | No |                             |
| (1)   |                         |  |                                  |  |                              |                                    |                                      |    |  |                                     |    |                             |
| (2)   |                         |  |                                  |  |                              |                                    |                                      |    |  |                                     |    |                             |
| (3)   |                         |  |                                  |  |                              |                                    |                                      |    |  |                                     |    |                             |
| (4)   |                         |  |                                  |  |                              |                                    |                                      |    |  |                                     |    |                             |
| (5)   |                         |  |                                  |  |                              |                                    |                                      |    |  |                                     |    |                             |

**Part IV**

**Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Direct controlling entity | (e)<br>Type of entity (C corp, S corp, or trust) | (f)<br>Share of total income | (g)<br>Share of end-of-year assets | (h)<br>Percentage ownership | (i)<br>Section 512(b)(13) controlled entity? |    |
|---|-------------------------|--|----------------------------------|--|------------------------------|------------------------------------|-----------------------------|--|----|
|   |                         |  |                                  |  |                              |                                    |                             | Yes  | No |
| (1)   |                         |  |                                  |  |                              |                                    |                             |  |    |
| (2)   |                         |  |                                  |  |                              |                                    |                             |  |    |
| (3)   |                         |  |                                  |  |                              |                                    |                             |  |    |
| (4)   |                         |  |                                  |  |                              |                                    |                             |  |    |
| (5)   |                         |  |                                  |  |                              |                                    |                             |  |    |

**Part V Transactions with Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity . . . . .
- b** Gift, grant, or capital contribution to related organization(s) . . . . .
- c** Gift, grant, or capital contribution from related organization(s) . . . . .
- d** Loans or loan guarantees to or for related organization(s) . . . . .
- e** Loans or loan guarantees by related organization(s) . . . . .
- f** Dividends from related organization(s) . . . . .
- g** Sale of assets to related organization(s) . . . . .
- h** Purchase of assets from related organization(s) . . . . .
- i** Exchange of assets with related organization(s) . . . . .
- j** Lease of facilities, equipment, or other assets to related organization(s) . . . . .
- k** Lease of facilities, equipment, or other assets from related organization(s) . . . . .
- l** Performance of services or membership or fundraising solicitations for related organization(s) . . . . .
- m** Performance of services or membership or fundraising solicitations by related organization(s) . . . . .
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .
- o** Sharing of paid employees with related organization(s) . . . . .
- p** Reimbursement paid to related organization(s) for expenses . . . . .
- q** Reimbursement paid by related organization(s) for expenses . . . . .
- r** Other transfer of cash or property to related organization(s) . . . . .
- s** Other transfer of cash or property from related organization(s) . . . . .

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

|     | (a)<br>Name of related organization | (b)<br>Transaction type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-----|-------------------------------------|-------------------------------|------------------------|--|
| (1) |                                     |                               |                        |  |
| (2) |                                     |                               |                        |  |
| (3) |                                     |                               |                        |  |
| (4) |                                     |                               |                        |  |
| (5) |                                     |                               |                        |  |
| (6) |                                     |                               |                        |  |

**Part VI Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (1)  | (a) | (b) | (c) | (d) | (e)   |     | (f) | (g) | (h) |                               | (i) | (j) |    | (k) |
|------|-----|-----|-----|-----|---|-----|-----|-----|-----|-------------------------------|-----|-----|----|-----|
|      |     |     |     |     | Are all partners section 501(c)(3) organizations? | Yes |     |     | No  | Disproportionate allocations? |     | Yes | No |     |
| (1)  |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |
| (2)  |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |
| (3)  |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |
| (4)  |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |
| (5)  |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |
| (6)  |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |
| (7)  |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |
| (8)  |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |
| (9)  |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |
| (10) |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |
| (11) |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |
| (12) |     |     |     |     |   |     |     |     |     |                               |     |     |    |     |